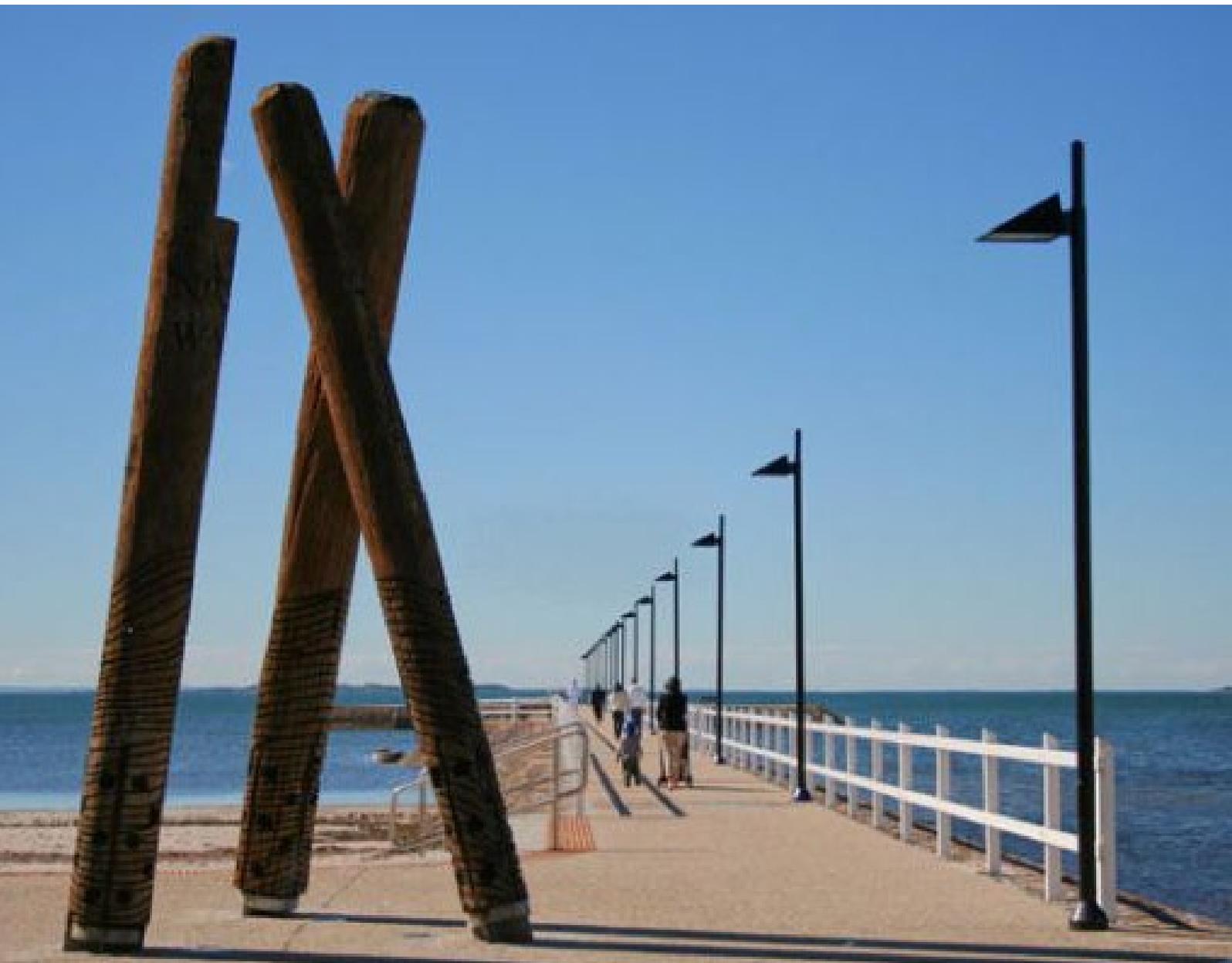


STRATEGIC PLAN 2017-2020

Quandamooka Yoolooburrabee Aboriginal Corporation

Through Native Title, a Glad Tomorrow





ACKNOWLEDGEMENTS

The Quandamooka Yoolooburrabee Aboriginal Corporation (QYAC) Registered Native Title Body Corporate (RNTBC) acknowledges that we operate and function on the lands of the Quandamooka Peoples.

We pay our respect to these lands that provide for us.

We acknowledge and pay respect to the ancestors that walked and managed these lands for many generations.

We acknowledge our Elders who are our knowledge holders, teachers and pioneers. We acknowledge our youth who are our hope for a brighter future and who will be our future leaders.

We acknowledge and pay our respect to our members who have gone before us and recognise their contribution to our people and community.

PREAMBLE

We are the Quandamooka Peoples. We are Yoolooburrabee (people of the sand and sea). Our connection to our ancestral lands and waters remains unbroken.

Our connection to Country binds our 12 families – to the land, the water, the sea, the air. Our Native Title determination on the 4th of July 2011 was built on the leadership of our ancestors and Elders – their wisdom and spirit continue to guide us.

We acknowledge that Native Title is a significant way of recognising our rights to Country.

Our Peoples continue to strive to further secure our rights and we honour their resolve.

We hold a special place in our hearts for our historical Aboriginal families – we cherish their ongoing place in our community. We also welcome our mainstream neighbours and visitors to our Country.

The QYAC Strategic Plan pays respect to our proud past and gives hope for our strong future:

To our father's father
The pain, the sorrow
To our children's children
The glad tomorrow
- Oodgeroo Noonuccal



EXECUTIVE SUMMARY

The Quandamooka Peoples are a First Nation of over 2000 traditional owners from Moreton Bay, South East Queensland, Australia. The clans of the Quandamooka include the Nunukul, Ngughi and Goenpul. It is estimated that about two-thirds of Quandamooka people live away from the Island.

The Quandamooka have never ceded sovereignty of their Country and this issue remains live for the Quandamooka Peoples. The Quandamooka Peoples continue to operate under their own distinct system of laws and customs.

The Quandamooka Peoples are also recognized within the Australian legal system under its Native Title Laws. The Federal Court of Australia formalized this recognition on 4 July 2011, when Justice Dowsett made a binding order on all governments to recognize the society known as the Quandamooka Peoples and its enduring connection to a claim area comprising waters, islands and land on and around Minjerribah. The binding orders included exclusive and non-exclusive rights plus interests of other parties. Specifically:

- Exclusive native title rights (to possess, occupy, use and enjoy the area to the exclusion of all others) over about 2,264 hectares of land,
- Non-exclusive Native Title onshore rights over about 22,639 hectares of land,
- Non-exclusive Native Title offshore rights over about 29,505 hectares of offshore areas.

In addition to this formal recognition, the Quandamooka Peoples entered into Indigenous Land Use Agreements (ILUA's) with the Queensland Government and Redland City Council, which provided further rights and benefits negotiated.

The Queensland Government also enacted the *North Stradbroke Island Protection and Sustainability Act 2011* to implement the rights and obligations created in the ILUAs.

The Quandamooka Yoolooburrabee Aboriginal Corporation (QYAC) is a Registered Prescribed Body Corporate (PBC) created under the *Native Title Act 1993* to manage the recognized Native Title rights and interests of the Quandamooka Peoples following the determination on the 4th of July 2011.

QYAC has approximately 650 members. It has one of the largest membership of all PBC's in Australia. QYAC is now also the registered Cultural Heritage Body under the *Aboriginal Cultural Heritage Act 2003 (QLD)*. It is responsible for cultural heritage management across the Quandamooka estate.

Actively caring for country is what sustains us and is at the core of what it means to be a Quandamooka person. QYAC's vision is to assist Quandamooka Peoples to use both traditional and modern knowledge to care for their country, thereby healing and nurturing the spirit in themselves and their country.

QYAC's purpose therefore is to make it easy for the Quandamooka Peoples to care for country. Specifically, QYAC's core business is:

- to secure, protect and ensure ongoing access to their land and sea for Quandamooka Peoples,
- to engage the Quandamooka Peoples to return to and care for country,
- to gather, sustain, share and grow the traditional and modern knowledge that the Quandamooka Peoples need in order to care for country,
- to encourage new thinking and ideas in all Quandamooka Peoples so they take initiative - both to care for country and ethically and appropriately utilize their assets to support themselves so they are able to care for country.

Having achieved Native Title new challenges and opportunities are emerging. QYAC must progress recognition over other areas of Country and imagine together our future and agree how we will unlock our lands and waters to pursue that vision.

In this regard, QYAC is working with Queensland South Native Title Services to drive forward the remaining Native Title Claims. QYAC secured the Queensland Government's commitment to a \$20 Million Economic Transition Strategy (ETS) for Minjerribah and will play a leading role in delivering significant ETS projects. QYAC also secured a Queensland Government commitment to plan for better infra-

structure for One Mile. QYAC will also continue to manage the Naree Budjong Djarra National Park, continue the protection of cultural heritage and explore new investment opportunities with Straddie Camping.

The delivery of these aspirations will only occur if we make QYAC a strong financially robust corporation upholding Quandamooka Peoples' rights and interests and building the foundations of economic development for Quandamooka Peoples. QYAC's efforts to 2020 will therefore be to continue to stabilise all aspects of its operation, laying important foundations for growth beyond 2020. Success on this next part of our journey will depend on us remembering to act according to key guiding principles:

- to follow the wisdom of our ancestors enshrined in our 'money story' – letting our Gift Fund grow so it is strong enough before we access it,
- to learn to walk strongly in two worlds.





PART 1

WHERE DO WE WANT TO BE?

Modern custodians of our traditional estate

QYAC'S VISION

Quandamooka Peoples caring for Country in a viable economy using traditional and modern knowledge

Caring for Country heals us both
HEAL COUNTRY, HEAL PEOPLE

Being a Quandamooka person means caring for Quandamooka country. As we care for our country, we heal the spirit that lives in ourselves and in our country.

Traditional AND Modern knowledge

Our knowledge of country lives in ourselves and in our country. Our Elders help us to learn and connect with Quandamooka knowledge.



QYAC'S PURPOSE

Quandamooka Peoples as modern custodians of their traditional estate

“Land is life for Quandamooka People”
Uncle Bob Anderson

Actively caring for country is fundamental to our identity as Quandamooka Peoples. Our spirit and knowledge lives in our country, and maintaining this spirit is what keeps our people and our country healthy. When we stop caring for our country, we lose our sense of what it means to be Quandamooka Peoples, and our spirit and our people get sick. We cannot outsource the work of caring for our country to other people. This is our work and it defines us as a people.

QYAC's highest purpose therefore is to make it easy for the Quandamooka Peoples to care for their country. We understand that in the early stages of establishing our Native Title rights, QYAC will do many things on behalf of the Traditional Owners of this land. Particularly important is securing our Native Title and access to our land. In the long-term however, QYAC's purpose is to enable the Quandamooka Peoples to care for country.

QYAC also has legal responsibilities under a number of pieces of legislation that underpin its existence and impose mandatory roles and responsibilities. QYAC is a Registered Prescribed Body Corporate (PBC) created under

the *Native Title Act 1993* to manage the recognized Native Title rights and interests of the Quandamooka Peoples. QYAC is the registered Cultural Heritage Body under the *Aboriginal Cultural Heritage Act 2003 (QLD)*. QYAC has responsibilities to comply with the *Nature Conservation Act 1992 (QLD)* and QYAC is also responsible for the *North Stradbroke Island Protection and Sustainability Act 2011 (QLD)*

Outside of the legislative framework described above, other pieces of legislation and policy may arise to impact on Quandamooka Country. In this instance, QYAC operates to advocate for the best outcomes for the Quandamooka People. These may include:

- Submissions to government on policy like protecting flora and fauna,
- Submissions to government on planning instruments like the South East Queensland Regional Plan and the Redland City Plan,
- Submissions on major development applications on Quandamooka Country like Toondah Harbour Priority Development Area.





QYAC'S VALUES

The Quandamooka community's message to QYAC's leaders: We want you to....

Be a model - "for other first nations"

Walk in both worlds – "sustainable ecosystems close to Brisbane"

Walk through new doors – "have courage - stop worrying about other's opinions!"

Encourage Quandamooka initiative – "provide land but don't run every program"

Manage in traditional ways – "follow cultural procedure with everything QYAC does"

Remember to breath – "don't get so caught in 'NT business' that you are not able to enjoy being there"

Benefit ALL the community with Native Title – "not just those who live on the island"

Dynamic and optimistic – "no fear and negativity on the board"

QYAC'S CORE BUSINESS

Four Pillars for the Next 100 Years

These are the four key activities that QYAC exists to perform in order to achieve its purpose.



Secure the Quandamooka Estate

QYAC came into being as a direct result of the Quandamooka Peoples successfully pursuing and achieving a Native Title Consent Determination under the Australian legal system. The Quandamooka Peoples authorized QYAC as their agent to represent their interests and manage Native Title interests and obligations on behalf of the Quandamooka Peoples. This includes:

- Participating in the joint management of Naree Budjong Djara National Park in accordance with the Indigenous Management Agreement (IMA) under the ILUA,
- Progressing the planning, infrastructure and transfer of the One Mile under the State ILUA,
- Finalise the Drawdown of lands in accordance with the ILUA by undertaking the land use planning to assess Quandamooka lands for best use,
- Pursuing the arrangements to enable home ownership on Indigenous lands for the Quandamooka People,
- Acquisition, control and protection over what is rightfully ours – including cultural heritage protection and recognising and pursuing the non- land aspects of the Quandamooka Country e.g. intellectual property,
- Managing the partnership with Indigenous Business Australia (IBA) for Minjerribah Camping (trading as Straddie Camping) for the Holiday Parks, foreshore camping and Vehicle Access Permits,
- Within the modern legal framework, oversee everything that Native Title and Cultural

Heritage lets us control,

- Ensuring access to our land and sea for social, cultural, spiritual and economic purposes,
- Ensuring Quandamooka people have the right to fulfill our responsibilities in administering and managing land and sea.



Protect Quandamooka Knowledge

Caring for country today requires both traditional AND modern knowledge to be captured and shared. QYAC's role here includes:

- Re-establishing and growing our cultural knowledge of caring for country,
- Expanding our existing knowledge of the eco- system on country with modern scientific knowledge,
- Developing the legal know-how required to interact effectively with government and protect our intellectual property,
- Grow the financial knowledge of how to manage, grow and best use money that flows to and from our estate,
- Utilising the knowledge of the QYAC Elders in Council to guide principles, processes and decisions around matters like One Mile, National Park management, home ownership on Indigenous lands and native title claims.



Engage the Quandamooka People

Quandamooka Peoples are the actual owners of the Quandamooka Country and actively caring for country is fundamental to maintaining our identity. However, the Quandamooka population is spread across a wide geographic area, with many residing outside of Quandamooka Country. Many of us require support around technical knowledge; we need an organisation to help us to care for our country. Here QYAC's role is as a facilitator:

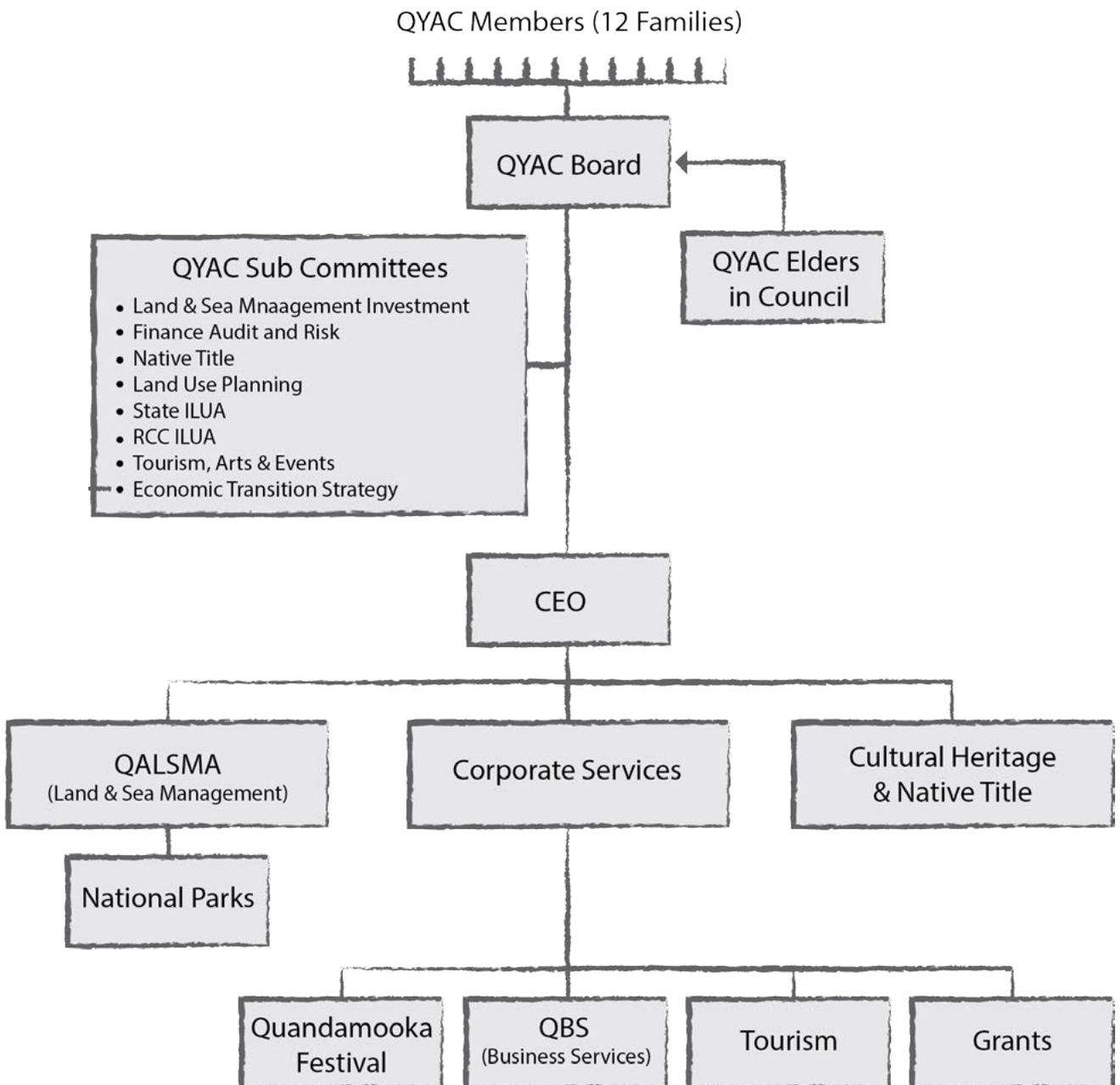
- Making sure people understand their rights and obligations,
- Establishing agreed-upon ways of using land,
- Empowering them to actively be custodians,
- Bringing the community together as collective owners to make decisions about the future of our country,
- Training our young people to obtain formal qualifications in land and sea management, native title and governance,
- Organise the Quandamooka Festival to bring community together to celebrate and focus on Quandamooka Country, culture and people,
- Consulting the QYAC Elders in Council for guidance around key areas of management of land and sea.



Encourage Innovative Thinking

For thousands of years the Quandamooka Peoples operated a viable economy by sustaining themselves on their country. QYAC's role here is to encourage initiative by:

- Unlocking economic development opportunities through the North Stradbroke Island Economic Transition Strategy (ETS),
- Identifying and exploring non-traditional economic opportunities in new industries like waste, energy and transport,
- Engaging with relevant industries through memberships like the Straddie Chamber of Commerce, Redland City Council Tourism Sub-Committee, Queensland Tourism Industry Council and Brisbane Marketing,
- Being an example of entrepreneurialism – walking our talk, Finding and share opportunities for enterprise,
- Facilitating the provision of legal conditions, land and resources required for businesses to flourish, Helping Quandamooka Peoples turn their ideas into businesses,
- Identifying and entering into strategic economic development partnerships like the IBA Minjerribah Camping Partnership.



PART 2

WHERE ARE WE NOW?

From fighting for native title to nation building

OUR QUANDAMOOKA ESTATE

Our Land and Sea

The Quandamooka Peoples are a First Nation of over 2000 traditional owners from Moreton Bay, South East Queensland, Australia. The clans of the Quandamooka include the Nunukul, Nughi and Goenpul.

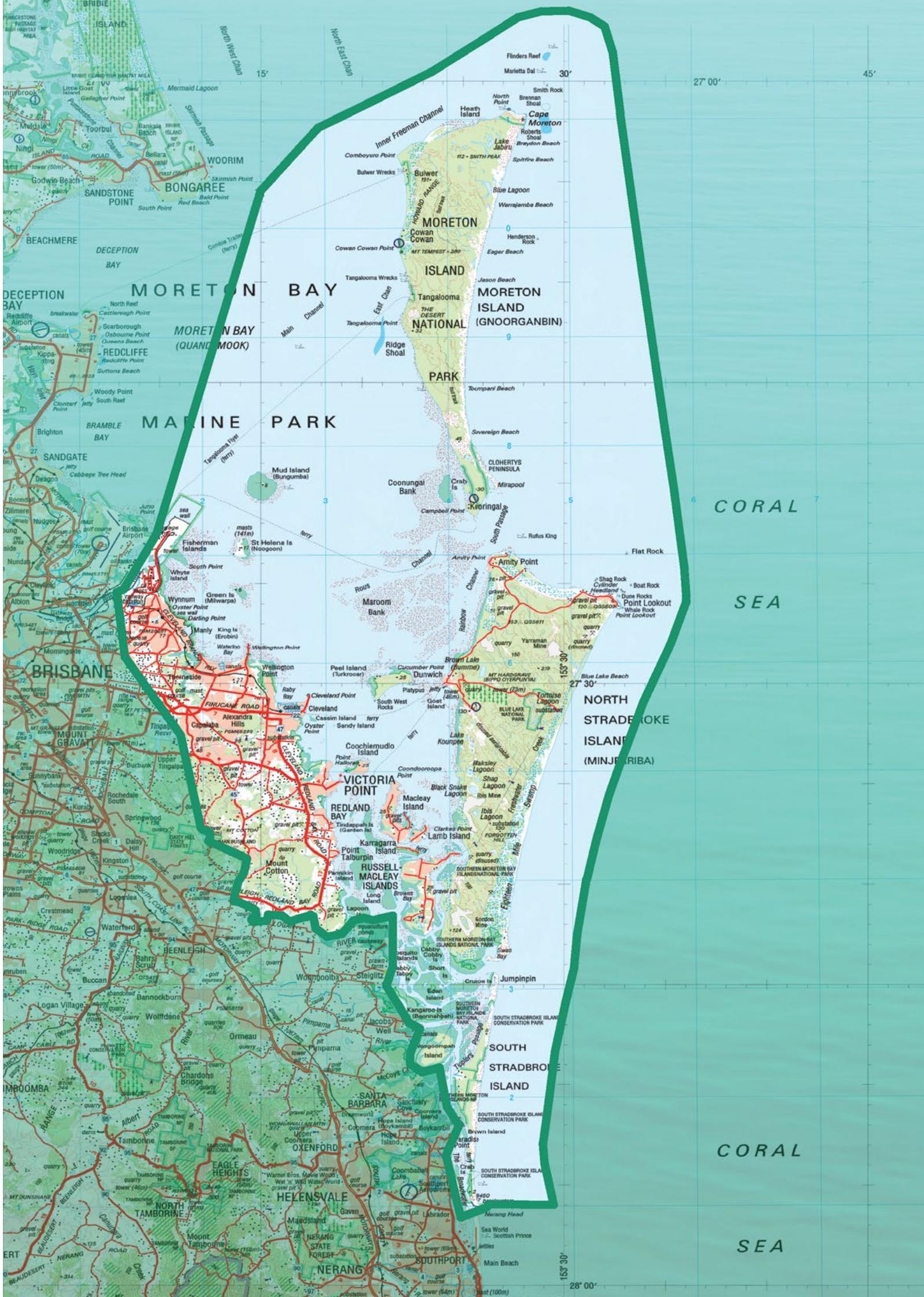
According to the 2011 Census,[insert latest data] there were 425 Aboriginal residents* on Minjerribah (North Stradbroke Island) out of a total resident population of 2025. It is estimated that about two-thirds of Quandamooka people live away from the Island. QYAC membership figures indicate a significant number of Quandamooka live 'off-country' in South East Queensland, with a number of families also living in the North and Far North Queensland regions. It is recognised by ABS that a significant undercount exists for Aboriginal people in the region and that the actual figures are considerably higher.

The Quandamooka Peoples' territory (Map 1), known as "Country", comprises the waters and lands of and around Mulgumpin (Moreton Island), Minjerribah, the Southern Moreton Bay islands and South Stradbroke Island. It includes the mainland from the mouth of the Brisbane River, Wynnum, Chandler, Lytton, Belmont, Tingalpa, south to Cleveland, to the Logan River. Quandamooka Country crosses the boundaries of four Queensland local governments.

The Quandamooka have never ceded sovereignty of their Country and this issue remains live for the Quandamooka Peoples. The Quandamooka Peoples continues to operate under their own distinct system of laws and customs.

The Quandamooka Peoples are also recognised within the Australian legal system under its Native Title Laws. The Federal Court of Australia formalized this recognition on 4 July 2011, when Justice Dowsett made a binding order on all governments to recognize the society known as the Quandamooka Peoples and its enduring connection to a claim area comprising waters, islands and land on and around Minjerribah:

"I find that the Quandamooka People are descended from a society of Aboriginal people who were in occupation of the land and waters of the determination area at the time of first assertion of British sovereignty. Those people formed a society, united in and by their acknowledgment and observance of traditional laws and customs. Through the observance of these traditional laws and customs, the Quandamooka People have maintained a connection with the Determination Area."



MORETON BAY

MARINE PARK

MORETON ISLAND

MORETON ISLAND NATIONAL PARK

PARK

CORAL

SEA

NORTH STRADBROKE ISLAND (MINJERIBA)

CORAL

SEA

WOORIM

BONGAREE

SANDSTONE POINT

DECEPTION BAY

MORETON BAY (QUANDMOOK)

REDCLIFFE

BRAMBLE BAY

SANDGATE

BRISBANE

MOUNT GRAVATT

WYNNUM

RIHUCANE ROAD

ALEXANDRIA

REDLAND BAY

KARRAGARRA ISLAND

RUSSELL MACLEAY ISLANDS

LEIGH REDLAND BAY

BEENLEIGH

WATERLOO

LOGAN VILLAGE

WOLFFSDENE

ORMEAU

SANTA BARBARA

OXENFORD

EAGLE HEIGHTS

NORTH TAMBORINE

HELENSVALE

NERANG STATE FOREST

NERANG

CAPE MORETON

MORETON ISLAND (GNOORGANBIN)

COONUNGA BANK

CLOHERTYS PENINSULA

AMITY POINT

REDLAND BAY

MACLEAY ISLAND

SOUTH STRADBROKE ISLAND

QUANDAMOOKA PEOPLE NATIVE TITLE DETERMINATION AREAS

27° 15' 53" S

153° 13' 27" E

Moreton Island

Mud Island

Crab Island

Koorinal

Seaward Boundary

Amity

Flat Rock

St Helena Island

Moreton Bay

Green Island

200 metres from High Water Mark

Point Lookout

Peel Island

Dunwich

North Stradbroke Island

High Water Mark

Bird Island

Goat Island

High Water Mark

Cleveland

Coochiemudlo Island

CORAL SEA

SOUTH PACIFIC OCEAN

Victoria Point

Macleay Island

Pannikin Island

Redland Bay

Russell Island

200 metres from

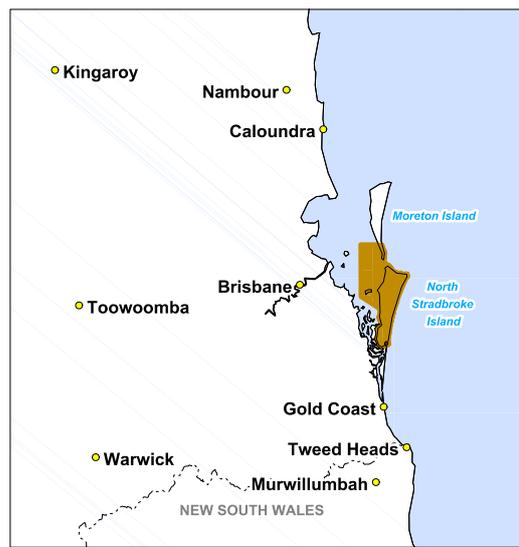
Seaward Boundary

27° 38' 12" S

153° 36' 57" E

Eden Island

South Stradbroke Island



The binding orders included two native title consent determinations recognising the Quandamooka People's native title rights and interests over land and waters over the Determination Area. The combined area is about 54,472 hectares, with native title determined to exist over about 54,408 hectares of land and waters, including areas of national parks, reserves, unallocated State land and other leases. Included was:

- Exclusive native title rights (to possess, occupy, use and enjoy the area to the exclusion of all others) over about 2,264 hectares of land,
- Non-exclusive Native Title onshore rights over about 22,639 hectares of land,
- Non-exclusive Native Title offshore rights over about 29,505 hectares of offshore areas.

The Quandamooka Peoples also negotiated two Indigenous Land Use Agreements (ILUAs) with the QLD State Government and the Redlands City Council that establish how rights and interests will be exercised on the ground. The Quandamooka Yoolooburabee Aboriginal Corporation (QYAC) was established in 2011 under the Native Title Act 1993 as the Prescribed Body Corporate (PBC) to manage these rights on behalf of all Native Title holders.

QYAC is also the registered Cultural Heritage Body under the *Aboriginal Cultural Heritage Act 2003 (QLD)*. It is responsible for cultural heritage management across the Quandamooka estate.

In addition, QYAC has a number of statutory obligations and key links with the following legislation:

- North Stradbroke Island Protection and Sustainability Act 2011 (QLD)
- Nature Conservation Act 1992 (QLD)
- Recreation Area Management Act 2006 (QLD)
- Aboriginal Land Act 1991 (QLD)

QYAC also has a key role to play in the following local plans and strategies:

- North Stradbroke Island Economic Transition Strategy
- Quandamooka Action Plan
- North Stradbroke Island Indigenous Business Development Plan
- Quandamooka Aboriginal Community Plan
- SEQ Regional Plan
- Redland City Council City Plan

There is an important relationship between the *North Stradbroke Island Protection and Sustainability Act 2011* and the plans listed above. The Act paves the way for North Stradbroke Island to move beyond a sand-mining economy to a more diversified and sustainable economy. This strategy, complemented by the plans listed above, is key to help focus the efforts of the Quandamooka Peoples to make this transition in a culturally and economically sustainable way.

QYAC'S SITUATION

Where We Stand Now

Quandamooka Peoples have survived a devastating and destructive period of colonization that has impacted our land and sea as well as peoples. The impacts have included significant heavy development of mainland areas. Mining has locked away access to significant amounts of traditional lands on Minjerribah for 60 years. Each year significant groundwater and surface water is taken for both mining and domestic use for Redland residents. The result is one where we, like all other First Nation peoples in Australia, have been economically, socially, culturally and spiritually disaffected.

The Quandamooka Peoples now have formal recognition of their estate, but securing the land and sea is just the start. In a modern world, caring for the Quandamooka estate requires not just sustaining our land and cultural knowledge, but ensuring its legal protection and directing its economic use.

Some Quandamooka Peoples have maintained a constant connection to culture and land, some having lived all their life on country. Others have only recently learned of their Quandamooka heritage. This represents both a challenge and an opportunity for QYAC when engaging the Quandamooka Traditional Owners.

Since 2011 the Quandamooka People have had to demonstrate their resilience. This has included government attempting to circumvent the State ILUA, a High Court Challenge to the State of Queensland for attempting to legislate over the ILUA and a sophisticated campaign to influence government and community to under-

mine the Quandamooka People's Native Title rights.

Having resolved that issue, QYAC is now set to focus on opportunities for further securing of land and sea. QYAC is working with Queensland South Native Title Services to negotiate the Quandamooka People #4 (Mulgumpin) Native Title Claim, set down by the Federal Court for resolution by December 2017. QSNTS has also lodged the Quandamooka People #5 (Quandamooka Coast) Claim on the mainland. The Quandamooka Coast Claim includes the Priority Development Area (PDA) at Toondah Harbour on our land and waters.

QYAC also secured a Queensland Government commitment to plan for better infrastructure for One Mile. The QYAC Elders in Council passed a resolution that:

Acknowledging the history of One Mile, and the efforts of our Ancestors and Elders, QYAC is supported and encouraged to continue its commitment to ensuring that once more One Mile becomes a safe, healthy, affordable place to bring up future generations of Quandamooka people with infrastructure and dwellings that are ecologically sustainable.

The Quandamooka People voted in favour of this Elders Resolution at an Authorisation meeting and so QYAC will continue to work towards a healthy, safe One Mile.

QYAC secured the Queensland Government's commitment to a \$20 Million Economic Transi-

tion Strategy. QYAC will play a leading role in projects like the Minjerribah Cultural Centre, Minjerribah Camping upgrades, and Indigenous Business Fund and education and training hub at the QYAC office site.

QYAC will continue to manage the Naree Budjong Djara National Park, plan for better infrastructure for One Mile, continue the protection of cultural heritage and explore new investment opportunities with Straddie Camping.



QYAC'S PRIORITIES

Make QYAC a financially robust organisation

The clearest signal from all the consultation work was the community's conviction that ensuring and strengthening QYAC's ability to operate was fundamentally important and the number 1 priority for the organisation in the near-term.

Ensure our country and knowledge are cared for

This second grouping gives us an insight into the community's view of what QYAC's core business should be – to care for the natural environment on country AND to gather, sustain, share and grow the Quandamooka cultural knowledge and identity. Many people saw country and knowledge as inseparable.



QYAC'S CHALLENGES

Compliance with LAW on QYAC land

Prior to Native Title there have been many people occupying and using land that has now been granted to QYAC. A number of aspects of this situation have led to it being an urgent issue:

the need to acknowledge and fairly deal with long-standing occupants and land-users as well as those who have more recently become aware of their Quandamooka heritage, the need to ensure homes and buildings on Native Title land comply with community expectations and government regulations, the question about how to ensure culturally and environmentally sustainable conduct on country.

In the absence of an endorsed land use policy, perhaps the toughest challenge QYAC faces is agreeing and then ensuring consistency with the way Quandamooka land is used by Quandamooka traditional occupants. In this and many other aspects of its operations QYAC must find ways to achieve compliance with Quandamooka Law, Australian Law and International Law.

Sustainable Finances

QYAC's cash resources fall into three categories:

1. The Quandamooka Peoples – This is money that is received by QYAC as a result of the ILUAs, the main current contributor being mining royalties. QYAC receives this money on behalf of the Quandamooka Native Title Holders. It is held on trust and use of this money requires endorsement at a Native Title Holder Authorisation Meeting. Future revenues for the Quandamooka People's may include funds derived from authorised leases and joint ventures on Quandamooka Land transferred under the ILUA.
2. Government funded projects - This is money that can only be spent on activities relating to specific activities. This includes Australian Government Indigenous Advancement Strategy (IAS), National Parks Joint Management funding, and Economic Transition Strategy (ETS) projects implemented on behalf of the State Government.
3. QYAC Operations – This money can be spent at QYAC's discretion. This includes Minjerribah Camping revenues, although the current strategy is to re-invest these earnings to grow QYAC's share of the business. QYAC also derives income from Cultural Heritage and Quandamooka Business Services fee for service projects. QYAC's aspirations includes developing new business ventures to employ our young people.



PART 3

WHAT DO WE DO TO GET THERE?

Acquire, engage, manage and strengthen



QYAC'S STRATEGIC GOALS

What we will achieve by 2020



Secure the Quandamooka Estate



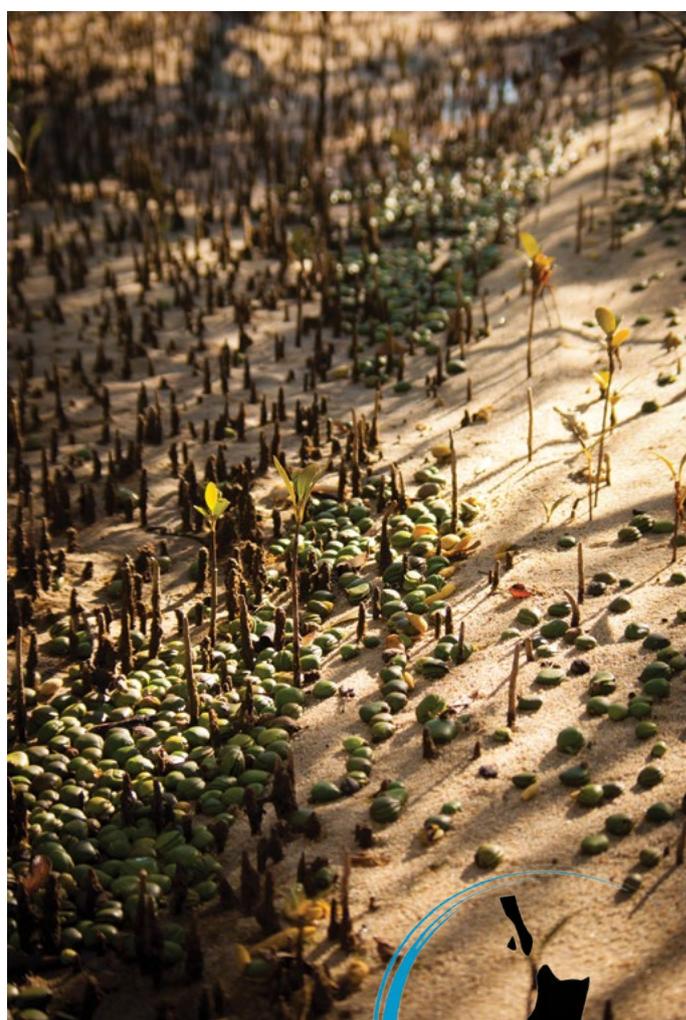
Engage and Protect Quandamooka Knowledge



Become Self Sufficient

Secure the Quandamooka Estate

- Strengthen QYAC as an organisation.
- Complete the acquisition of other areas of Quandamooka Country including Quandamooka People #4 (Mulgumpin), Quandamooka People #5 (Quandamooka Coast) and Quandamooka People #6 (Greater Quandamooka Area) Claims.
- Through QALSMA become the lead agency in the region for land and sea management and co-ordination.
- Achieve Indigenous Protected Areas (IPA) status for appropriate areas of the Quandamooka Estate.
- Achieve World Heritage Area status for Quandamooka Country.



Engage and Protect Quandamooka Knowledge

- Key QYAC strategic and operational knowledge is safely stored and accessible to staff, Board and members where appropriate.
- Cultural Heritage and intellectual property rights are protected and held by Quandamooka People.
- QYAC Elders in Council are engaged to incorporate their knowledge into planning and management of the Quandamooka Estate.
- QALSMA continues to develop Quandamooka led policies and practices for water, fire, weed, pest and other land management practices on Country.



Become Self Sufficient

- Generate revenue streams through existing ILUA's, Quandamooka Business Services, new businesses, and the Economic Transition Strategy (ETS) to grow both the Quandamooka People's funds (held in trust) and QYAC's revenue base.
- Strong financial strategy, planning, and growth for QYAC and the Quandamooka People's funds.
- Build capacity of Quandamooka People to manage our Quandamooka estate through building partnerships, bringing external knowledge into the organisation, and training our own people like Community Rangers to care for country.
- Support the organisation through the following sub committees:
 - Land and Sea Committee – to develop planning, policy and frameworks for QALSMA to manage land and sea, national parks, and land recovery.
 - Finance Audit and Risk – to create rules and systems for financial management, governance and compliance with regulators.
 - Investment Committee to develop strategy, filter proposals and drive forward feasible business opportunities in:
 - Tourism and accommodation,
 - Construction and Civil,
 - Education and training,
 - Agriculture, Aquaculture, Fisheries and Forestry,
 - Land management and rehabilitation
 - Retail, Leisure and travel
 - Transport
 - Natural Resources
 - Essential Services including waste, water, and electricity
 - General Services
 - Economic Transition Strategy Committee – to ensure successful delivery of QYAC's ETS projects.
 - Arts, Culture and Events – to drive aspirations in the arts and cultural sector.
- Generate systems, policies and procedures for land allocation, living and economic development on Country.
- Educate Traditional Owners about native title, land management and cultural heritage.



Our Money Story:
Let it grow so it
is strong enough
before we take



Stabilise

Grow

Extend

2016

2020



**Quandamooka Yoolooburrabee Aboriginal Corporation
would like to thank our partners for their support.**



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